

# HAMBURGER HAFEN UND LOGISTIK AG

RESULTS JANUARY – JUNE 2013

Analyst Conference Call, 14 August 2013



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# Agenda

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- **Main Developments** Klaus-Dieter Peters  
CEO
- **Financial Performance** Dr. Roland Lappin  
CFO
- **Outlook** Klaus-Dieter Peters  
CEO

# Business environment

January to June 2013

## Global Economy

- Global economic output and world trade volume have stabilised on a low level
- GDP increase in China still remained comparatively flat in the second quarter
- Growth dynamics in CEE outperformed recessive eurozone, but underperformed year-on-year
- Slight upswing of German economy despite a loss in exports

## Port Logistics

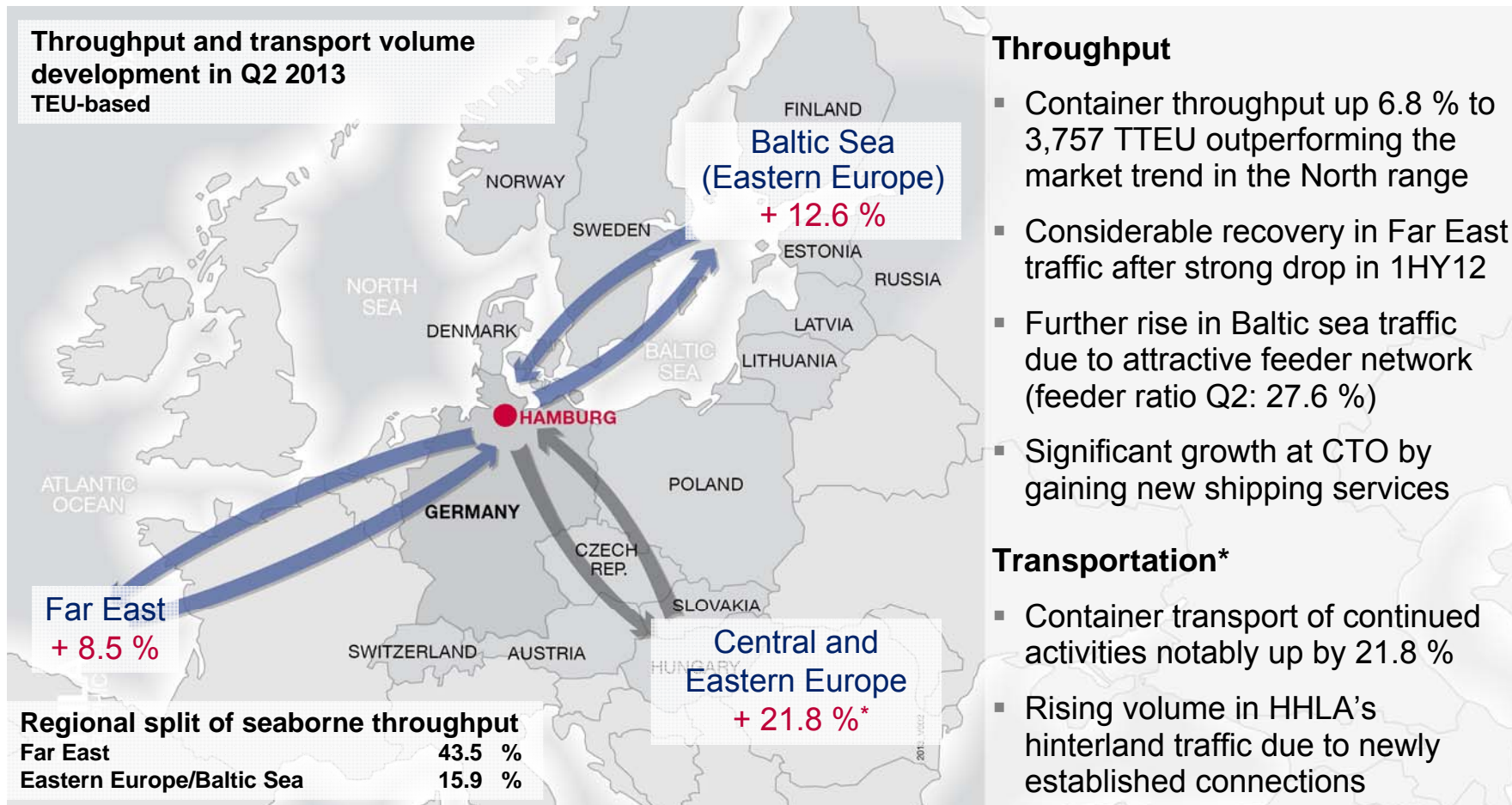
- Global GDP and container throughput still developing only on 1:1 ratio
- Modest increase in worldwide container throughput despite slight decline in North range ports
- Still tense situation of shipping lines due to overcapacities
- Attractiveness of logistics location Hamburg burdened by continuing delayed dredging of the navigation channel of the river Elbe and temporary operation restrictions on Kiel canal

## HLLA

- Reorganisation of biggest facility in Hamburg
- Extra effort on increasing peak load conditions
- No scope for passing on cost inflation
- Successful expansion of Intermodal network enforced with start-up costs
- Negative impact of flooding in May and June on Intermodal activities

# Connecting emerging markets

## Rising volume development on key transport routes



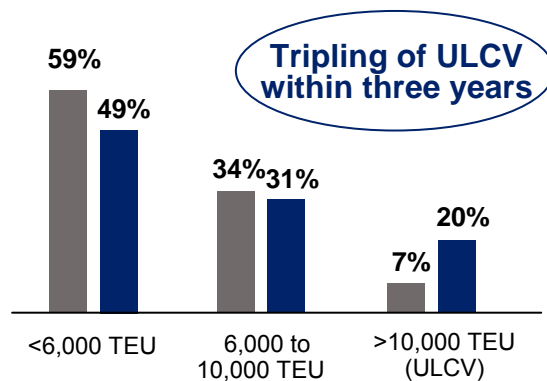
\* Based on the new ownership structure in Intermodal segment

# Growth in ship sizes

Handling of ultra large container vessels (ULCV) require extra effort

## Ship size development at HHLA container terminals

■ FY2010 ■ Q2 2013



## Implications

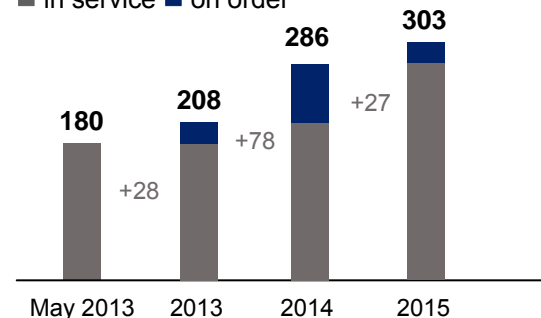
- ▶ Nautical restrictions tightened by increasing number of ULCV because of more width and draught
- ▶ Peak load conditions due to narrower time windows require more staff and equipment
- ▶ Capex requirements (suitable quay walls, gantry cranes etc.)

## Counteraction

- ▶ Enhancing service quality by continuous investment in technology and efficiency
- ▶ Expanding Feeder Logistics Centre (FLZ) to optimise and accelerate feeder handling
- ▶ Raising attractiveness of HHLA terminals by expanding hinterland network

## ULCV fleet worldwide and order book until 2015

■ in service ■ on order

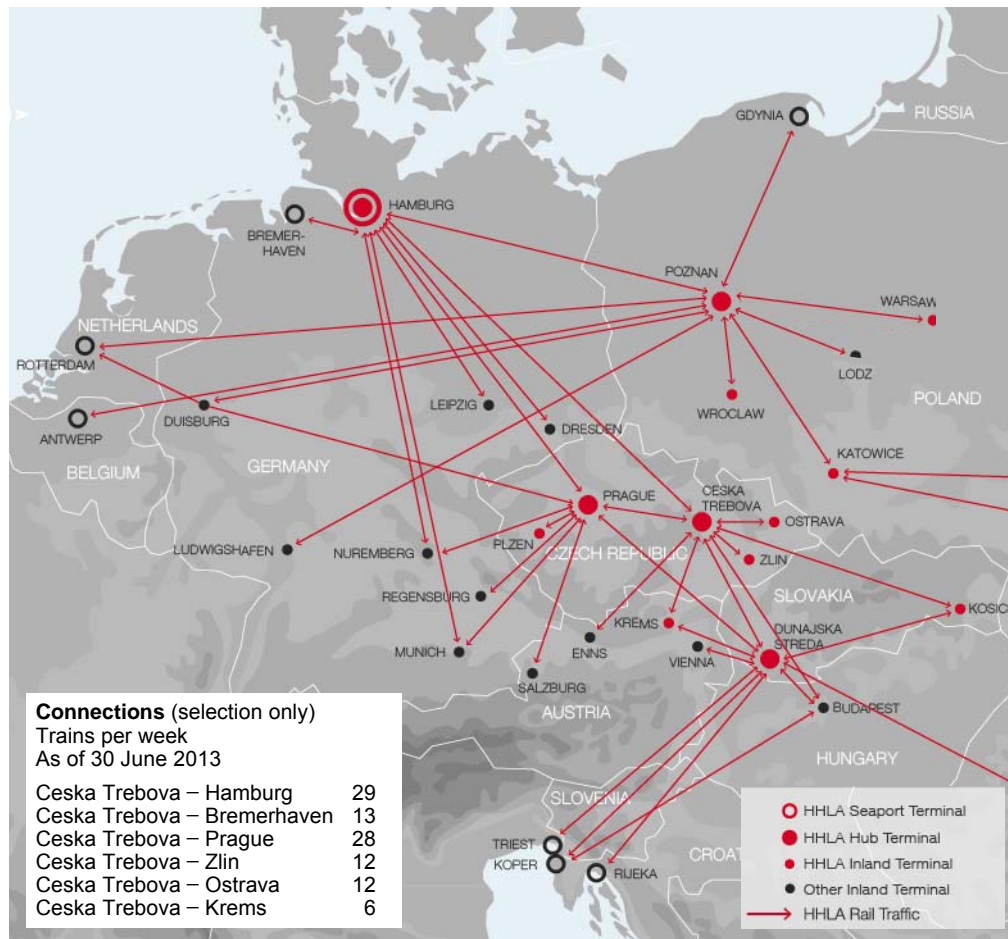


*“We want to continue to call the Port of Hamburg and bring our large ships here as long as this is nautically possible. The deepening of the river Elbe is necessary [...], otherwise shipping lines might need to redirect to other ports.”*

*Jacques Saadé, CEO of CMA CGM in his speech for ship naming ceremony of world’s largest container vessel “Alexander von Humboldt” on CTB in May 2013*

# Intermodal network further expanded

## Systematic pursuit of Intermodal strategy



### New hub terminal in Ceska Trebova

- Start-up phase in January, opening May 2013
- Second Szech hub opens up new destinations in the South-East of Czech Republic, Slovakia, Hungary and Austria for German seaports
- Handling around 100 trains/week (capacity up to 150 trains/week)
- Storage capacity: 4,500 TEU
- Investment volume approx. € 20 million

### Intermodal strategy

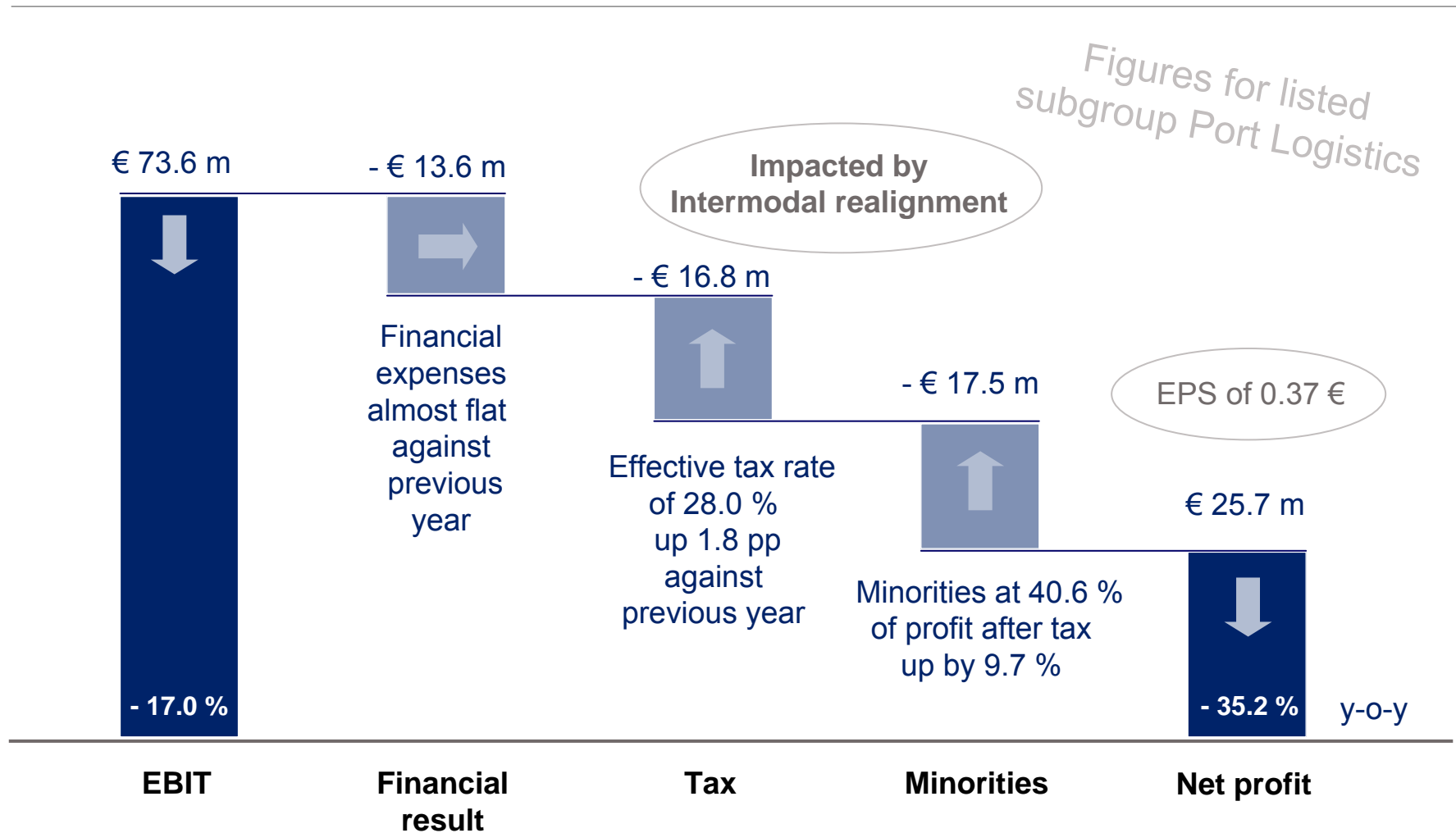
- Well located hub terminals to serve a network of destinations with enhanced productivity
- Direct and shuttle trains to boost the reliability of railway transportation
- Own assets of HHLA subsidiaries reduce costs and improve efficiency by controlling the complete organisation of the entire logistics chain

# Key figures January to June 2013

in € million	HHLA Group		Subgroup Port Logistics	
	1-6   2013	Change	1-6   2013	Change
Revenue	575.2	1.6 %	561.3	1.5 %
EBIT	81.0	- 14.0 %	73.6	- 17.0 %
EBIT margin in %	14.1	- 2.5 pp	13.1	- 2.9 pp
Profit after tax and minorities	29.0	- 31.0 %	25.7	- 35.2 %
Capital expenditure	56.9	- 30.5 %	52.5	- 31.5 %
Employees as of 30.06.	4.937	3.4 %	4,901	3.5 %
ROCE in %	11.8	- 2.2 pp	–	–



# Earnings bridge

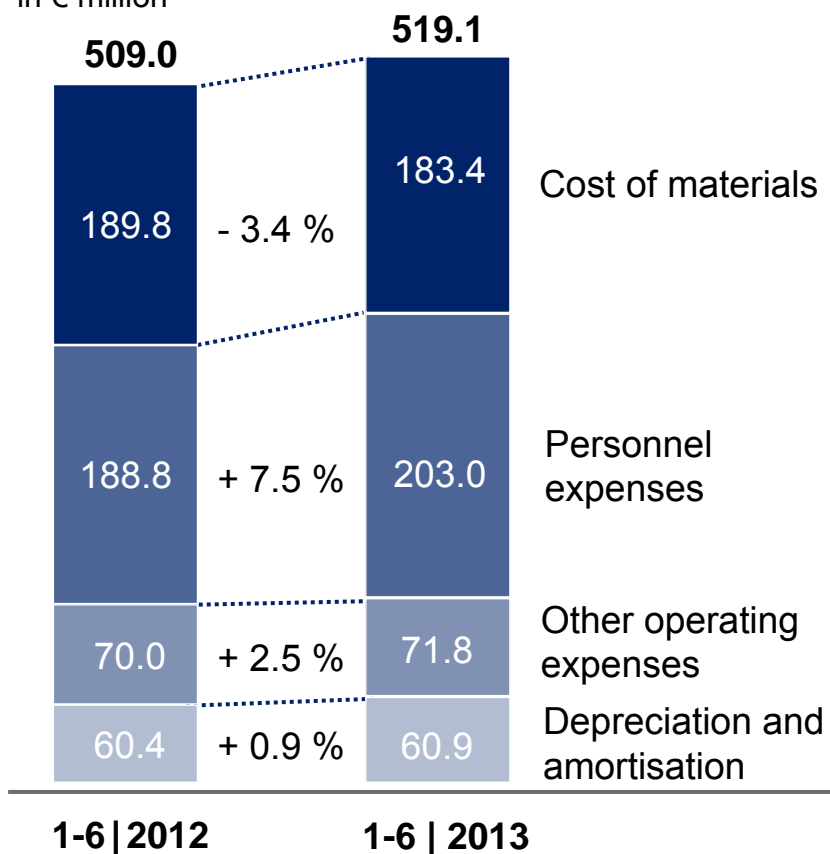


# Operating expenses

**Total operating expenses:** + 2.0 %

**Throughput / transport growth:** + 6.8 % / - 16.6 %

in € million



## Cost of materials

- Mainly variable expense items
- Adjusted for the Intermodal restructuring above volume development because of ramp-up costs for new rail connections and a new hub terminal

## Personnel expenses

- Rise due to collective wage agreement
- Additional work input caused by ongoing reorganisation of CTB
- Peak load conditions required external staff

## Other operating expenses

- Slight increase in lease expenses
- Lower external maintenance expenses and consultancy fees for development projects

## Depreciation and amortisation

- Slight increase in property, plant and equipment
- In line with capex spend

## Container segment (1/2)

in € million	1-6   2013	1-6   2012	Change
Container throughput <sup>1</sup>	3,757	3,516	6.8 %
Revenue	359,7	343.9	4.6 %
EBITDA	113.0	112.2	0.7 %
EBITDA margin	31.4 %	32.6 %	- 1.2 pp
EBIT	68.8	66.8	3.0 %
EBIT margin	19.1 %	19.4 %	- 0.3 pp
Segment assets	940.0	910.7	3.2 %

<sup>1</sup> In thousand TEU

- Throughput growth in Hamburg mainly driven by container traffic with Asia and transshipment volume to the Baltic Rim
- Further rise of volumes in Odessa by gaining new shipping services
- Dilutive effect on average revenue per box by additional growth in lower margin feeder volumes
- Declining trend in storage fees due to increasing feeder volumes
- High additional operating expenses and pressure on pricing power due to the continuing delay in dredging of the river Elbe
- EBIT burdened by CTB modernisation

# Container segment (2/2)

## Transition at Container Terminal Burchardkai (CTB)



- Target productivity not reached yet
- Economies of scale depend on container volume
- For the time being parallel operation of conventional van carrier system and software-controlled yard components
- Capital expenditure mainly related to ship size development (e.g. new gantry cranes)
- Scalability of roll-out, primarily concerning the block storage area
- Temporary peak load conditions hamper cost structure

# Intermodal segment

in € million	1-6   2013	1-6   2012 <sup>1</sup>	Change
Container transport <sup>1</sup>	581	697	- 16.6 %
Revenue	151.5	155.6	- 2.6 %
EBITDA	22.3	36.4	- 38.7 %
EBITDA margin	14.7 %	23.4 %	- 8.7 pp
EBIT	12.6	27.9	- 55.0 %
EBIT margin	8.3 %	17.9 %	- 9.6 pp
Segment assets	294.6	265.4	11.0 %

- Transport volume based on the new ownership structure increased significantly by 21.8 %
- New connections in Germany, Austria and Poland in combination with a new hub terminal in Czech Republic strengthened market position
- Earnings temporarily burdened by start-up costs, fierce competition and operational losses of Polzug
- Negative impact of Elbe and Danube flooding
- Obligations for purchased rail services to a former shareholder will last until the end of 2013

<sup>1</sup> In thousand TEU

<sup>2</sup> No impact of Intermodal realignment on first quarter results 2012

# Logistics segment

in € million	1-6 2013	1-6 2012	Change
Revenue	44.8	47.5	- 5.6 %
EBITDA	5.7	5.4	5.3 %
EBITDA margin	12.8 %	11.5 %	1.3 pp
EBIT	4.2	3.7	13.9 %
EBIT margin	9.3 %	7.7 %	1.6 pp
Segment assets	40.2	51.9	- 22.4 %

- Revenue down mainly due to the weak European economic situation
- Rise in earnings includes a one-off gain for selling a property
- Most of this one-off gain was used for restructuring measures in project and contract logistics

# Forecast 2013

Figures for listed  
subgroup Port Logistics

## Market environment<sup>1</sup>



▪ Global economy (GDP)	+3.1 %
▪ World trade	+3.1 %
▪ Global container throughput	+4.0 %
▪ Northern Europe box throughput	+0.2 %

## Business environment

- Subdued economic situation in key markets
- Uncertainties with regard to market behaviour and strategies of shipping companies
- Peak load conditions due to the continuing delay in dredging the river Elbe
- Modernisation in Container segment, expansion in Intermodal segment and restructuring in Logistics segment

## Subgroup Port Logistics development



### Container volumes

- Slight single-digit throughput increase compared to previous year (2012: 7.2 million TEU)
- Growth in transport volume above market growth and above 1.1 million TEU (2012: 1.0 million TEU<sup>2</sup>)

### Revenue

- Revenue following the Group target range of € 1.1 billion to € 1.2 billion (2012: € 1.1 billion), revenue of the Real Estate subgroup (2012: € 32 million) to be subtracted

### EBIT

- EBIT in a range of € 142 million to € 162 million (2012: adjusted EBIT of € 156 million<sup>3</sup>)
- Without major progress in the restructuring processes, the EBIT is expected to be at the low half of this range

### Capital expenditure

- Investments in the region of € 140 million (2012: € 186 million)

<sup>1</sup> IMF, Drewry, Federal Office for Freight Transport

<sup>2</sup> based on new ownership structure in Intermodal Segment

<sup>3</sup> EBIT 2012 of € 155.6 million after adjustment for one-off gain of € 17.6 million (mainly on sale of stake in TFG Transfracht)

## Financial Calendar

**14 May 2013**

Interim Report Jan-Mar 2013

**13 June 2013**

Annual General Meeting

**14 Aug 2013**

Interim Report Jan-Jun 2013

**13 Nov 2013**

Interim Report Jan-Sep 2013

## IR Contact

Phone: +49 40 3088 3100

Fax: +49 40 3088 55 3100

E-mail: [investor-relations@hhla.de](mailto:investor-relations@hhla.de)

Web: [www.hhla.de](http://www.hhla.de)